

MONITORING SITE VISITS AND DESK REVIEWS

Broadband Infrastructure Program (BIP), Connecting Minority Communities Pilot Program (CMC), Enabling Middle Mile Broadband Infrastructure Program (Middle Mile), and Tribal Broadband Connectivity Program (TBCP)







DISCLAIMER

This presentation is for informational purposes only and is intended solely to assist recipients in better understanding the Federal Program and Federal Interest regulations required by National Telecommunication and Information Administration (NTIA). The guidance does not and is not intended to supersede, modify, or otherwise alter applicable statutory or regulatory requirements, or the specific application requirements set forth in the program's Notice of Funding Opportunity (NOFO).

In all cases, statutory and regulatory mandates, and the requirements set forth in the program's NOFO, shall prevail over any inconsistencies contained in the information presented.





			c ~			
Γ	hla	3 O .	f ()	n'	ten	tc
1 a	$\mathbf{D}\mathbf{I}$	J ()				LO

- 4 Introduction
- Monitoring Activities
- Corrective Courses of Action
- Conclusion

Introduction

Importance of Monitoring



Monitoring confers many benefits to recipients, including:

Showcase of project successes

- Strong relationships with Federal Program Officers (FPOs) & Grants Specialists
- Knowledge about monitoring for recipients with subrecipients/vendors

- Early identification and mitigation potential waste, fraud, or abuse
- Grant file organization ahead of audit/closeout

 Determination of tailored Technical Assistance (TA)

- Understanding of process improvements and documentation of lessons learned
- Training in proper grants administration
- Assurance that the project is effectively meeting milestones





Monitoring Overview





Assess

Conduct initial award evaluation to determine type of monitoring.



Update

Continually evaluates progress and needs based on issues of project execution and grant administration.



Determine individual monitoring engagements based on initial award evaluation.



Review

Conduct individual monitoring engagements and TA, and review reports.











Monitoring Activities

Monitoring Activities





Conference Calls



Report Review



Desk Reviews



Site Visits



Ongoing Technical
Assistance





What to Expect with a Desk Review





Selection

FPOs notify grant recipients they were selected for a virtual desk review, confirm dates and personnel, and request documents



Documentation

Grant recipients complete and compile documentation to submit to the FPO



Review

FPO conducts virtual desk reviews with grant recipient, examining errors and omissions, and requesting corrections and follow up



Corrective Action

FPOs assign corrective actions for items that have not been or cannot be ameliorated





What to Expect with a Site Visit





Selection

FPOs notify grant recipients of site visit selection and coordinate on a visit date/time, participants, and materials to submit.



Preparation

Recipients prepare the requested documentation, notify personnel who will need to attend, and prepare project sites to be visited and (if applicable) tests to be run at the project sites.



Assessment

FPOs meet with recipients, observe project site(s) and activities and review administrative, financial, and programmatic issues; documents; any required grant files; and any items from the preparation review for redress with the recipient.



Outcome

Site visit findings are documented, and any additional TA needs are identified. FPOs will follow-up with recipients and work to resolve NTIA enforcement actions to ensure compliance through the resolution of issues identified.





Common Triggering Events for Increased Monitoring



The Program and Grants Offices continue to evaluate areas where additional recipient monitoring and support is required due to the identification of triggering events. Examples of common triggering events include:

Projects Significantly Behind Schedule

Projects that fall behind schedule may suggest improper management of Federal funds, misunderstanding requirements, or misaligned staffing.

Changes Identified

Significant changes (10% or more) in budget line items can suggest deficient budgeting capability or indicate irregular expenditures.

Audit Findings

Material audit findings suggest a lack of adequate financial management controls/processes necessary to prevent waste, fraud, and abuse.

Key Personnel Changes

Changes in two or more key personnel may suggest a changing management environment, which may enable waste, fraud, and abuse.





Other Triggering Events for Increased Monitoring



A recipient may require additional monitoring at any time throughout the life of the project. Other possible events that could also trigger a recommendation for increased monitoring include:

 Potential violation of Federal and State laws

- Reports of fraud, waste, or abuse
- Significant modifications in project activity

- Violation of financial compliance requirements
- Violation of performance compliance requirements

 Violation of award terms or Specific Award Conditions

- Excessive or significantly minimal drawdown of Federal funds
- Consistent report submission or completeness delinquency
- Application of a corrective action, such as a Performance Improvement Plan or Corrective Action Plan





Monitoring EHP Compliance









- While NTIA's initial award evaluation takes into consideration
 findings of the environmental review and the recipient's ability to
 overcome any environmental issues within the proposed budget
 and schedule, Federal Environmental Subject Matter Experts,
 with support from the Program and Grants Offices, will provide
 ongoing monitoring and oversight.
- This may include the review of reports related to EHP matters, support of regular standing conference calls, desk review and site visit support, and support of TA activities.





Audits and Audit Findings



Audit reports may provide additional information to be used in monitoring. Audit findings and associated plans for resolution may act as a trigger to reevaluate the monitoring assigned to a particular award.

- A non-federal entity that expends \$750,000 or more during in the recipient's fiscal year in Federal awards must have a single or program-specific audit conducted (2 CFR § 200.501(a))
- Entities that are not subject to Subpart F of 2 C.F.R. Part 200 (*e.g.*, commercial entities) that expend \$750,000 or more in DOC funds during their fiscal year must submit to the Grants officer either a financial related audit of each DOC award or subaward OR a project specific audit for each award or subaward (DOC Standard Terms and Conditions § D(.01)(c))





Corrective Courses of Action

Corrective Courses of Action



- When performance issues are noted as a result of any of the monitoring activities, FPOs may, with appropriate Program Office and Grants Office involvement, specify that certain corrective courses of action be undertaken by the recipients to address the noted issues.
- Depending on the characteristics of a particular issue and recipient, several options are available for achieving performance improvement. Recipients should maintain all documentation demonstrating the completion of the corrective action.

Corrective Action Process







Corrective Courses of Action





Immediate Action Letters



Performance Improvement Plans



Corrective Action Plans



Agency Review



Remedies for Non-Compliance (see 2 C.F.R. § 200.339)

- Temporarily withhold cash payments
- Cost disallowances
- Whole or partial award suspension or termination
- Initiate suspension or debarment proceedings
- Withhold further Federal awards for the project/program
- Other legally available remedies



Award Terminations (see 2 C.F.R. § 200.340)





Conclusion

What We've Covered



Monitoring is a standard function of grants management which allows the Program and Grants Offices to assist recipients with administering their awards using many different forms of communication, including conference calls, site visits, desk reviews, and regular report review.

Monitoring begins with an evaluation

Projects are evaluated by FPOs and Grants Specialists to determine monitoring needs. FPOs and
Grants Specialist revie
w material
with recipients

Recipients submit documentation to the Program and Grants Office for FPOs and Grants Specialists to identify issues and any TA needs. FPOs and Grants
Specialists work
with recipients to
document
successes
and mitigate issues

FPOs and Grants
Specialists document
lessons learned and
successes and provide
TA to mitigate issues.
Corrective courses of
actions may be
identified.

FPOs adjust assistance throughout the grant lifecycle

FPOs assist recipients to successfully manage their award, adjusting assistance needs throughout the period of performance.







THANK YOU







Q&A



